PEST Analysis for						
SWOT Context						
Date of Analysis						
The list below is just to get you started.	About your organization.	H - High	Time	Type:		

The list below is just to get you started. Remember to put these, and others that you add in the context of your organization or business.	About your organization. How might the factors listed on the left impact your business or part of	H - High M - Medium L - Low	Time Frame: 0-6	Type: Positive	Impact: Increasing	Relative Importance:
in the context of your organization of business.	the organization?	U - Undetermined	mths 6-12	+ Negative	>	Critical
			mths 12-24	-	Unchanged =	Important
			mths 24 +	Unknown	Decreasing	Un-important
			mths		<	Unknown
					Unknown	

Political			
 Trading policies Funding, grants and initiatives Home market lobbying/pressure groups International pressure groups Wars and conflict Government policies Government term and change Elections Inter-country relationships/attitudes Terrorism Political trends 			

Economic			
 Local economy situation Local economy trends Overseas economies and trends General taxation issues Taxation changes specific to product/services Seasonality/weather issues Market and trade cycles Specific industry factors Market routes and distribution trends Customer/end-user drivers International trade/monetary issues Disposable income Job growth/unemployment Exchange rates Tariffs Inflation Interest and exchange rates Consumer confidence index Import/export ratios Production level Internal finance Internal cash flow 			

Social			
Consumer attitudes and opinions			
Media views			
• Law changes affecting social factors			
Brand, company, technology image			
Consumer buying patterns			
Major events and influences			
Buying access and trends			
Ethnic/religious factors			
 Advertising and publicity 			
• Ethical issues			
• Demographics (age, gender, etc.)			
 Lifestyle changes 			
 Population shifts 			
 Education/Changes to system 			
 Trends/Fads 			
 Diversity 			
 Immigration/emigration 			
 Health 			
 Living standards 			
 Housing trends 			
 Fashion & role models 			
 Attitudes to work 			
 Leisure activities 			
 Occupations/Earning capacity 			
• Staff attitudes			
 Management style 			
 Organizational culture 			

echnological			
Competing technology development			
Research funding			
 Associated/dependent technologies 			
Replacement technology/solutions			
Maturity of technology			
Manufacturing maturity and			
capacity			
 Information and communications 			
 Consumer buying 			
mechanisms/technology			
Technology legislation			
Innovation potential			
 Technology access, licensing, 			
patents			
 Intellectual property issues 			
 Inventions/Innovations 			
 New discoveries 			
• Research			
 Energy uses/sources/fuels 			
 Communications 			
Rate of obsolescence			
 Health (pharmaceutical, equipment, 			
etc.)			
 Manufacturing advances 			
 Information technology/Internet 			
 Transportation 			
• Bio-tech			